# Mixing Lean UX & Agile Development

How to minimize risk, maximize flexibility, and create a loved product.



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# We used to design and build applications.

passion creativity

value

experimentation

learning

<u>\_\_\_\_</u>

respect

# We used to design and build applications.

Now we design and build: creativ Products value Companies Experiences Services mone

resper

### Disappearing Boundaries



Friday, November 1, 13



brand strategy information architect visual design

#### Disappearing Boundaries

front-end development syst

system operations

database development

backend development

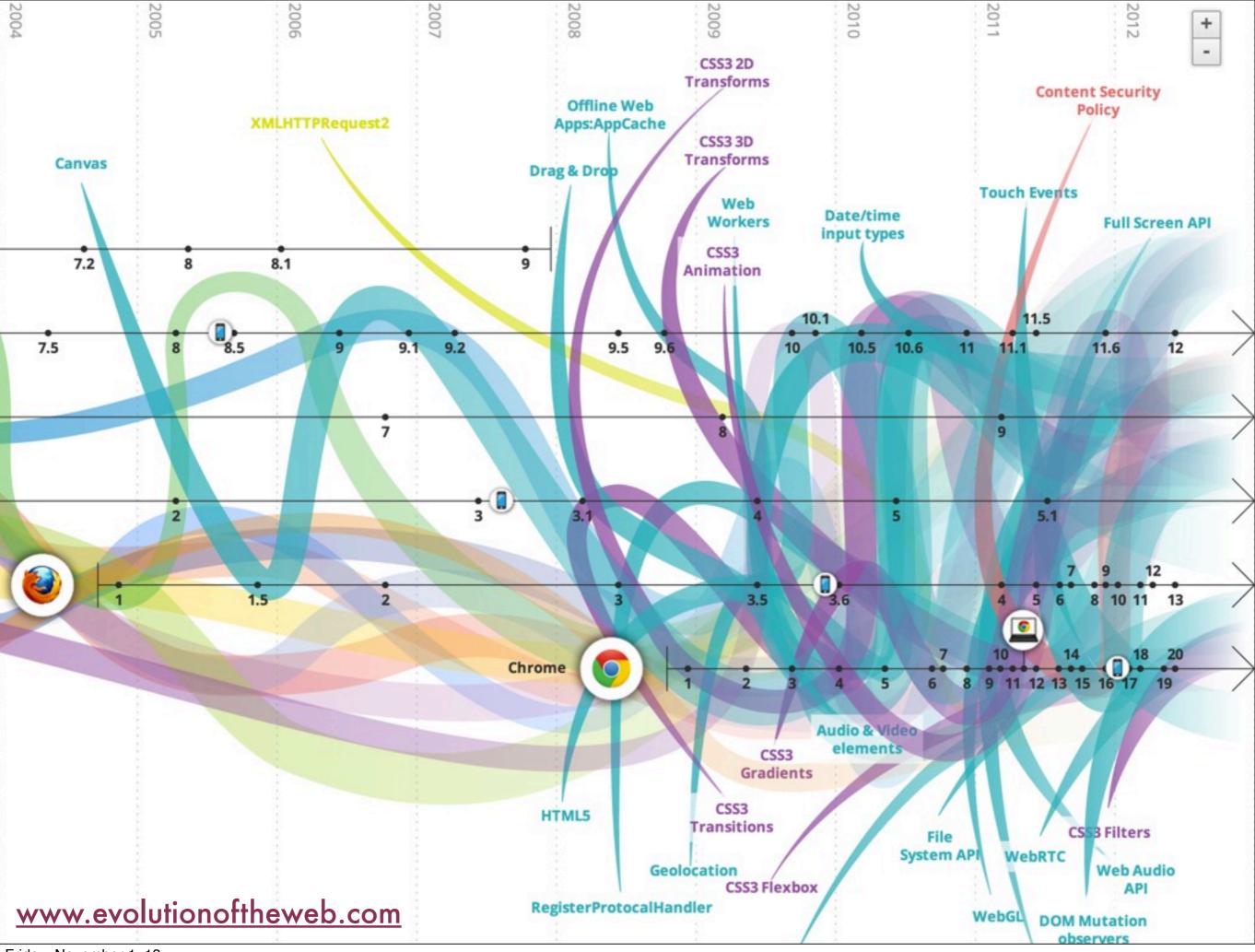
data analysis



### Emerging Technology



in browser design rapid prototyping living style guides responsive design html5 and canvas Emerging Technology offline apps websockets client side scripting mobile real time updates Carbon Five



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### How do you keep up with all that?



#### you don't have to...



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## we get by with a little help from our friends...



## Some stories about how we help our clients find their cadence.



#### A little about this we ...



## Carbon Five





#### Genentech







*charles* SCHWAB







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#### Roles & Responsibilities developer + designer + product owner



## One team Everyone participates



## Conflicting perspectives are required for creative solutions.



### MIT Building 20

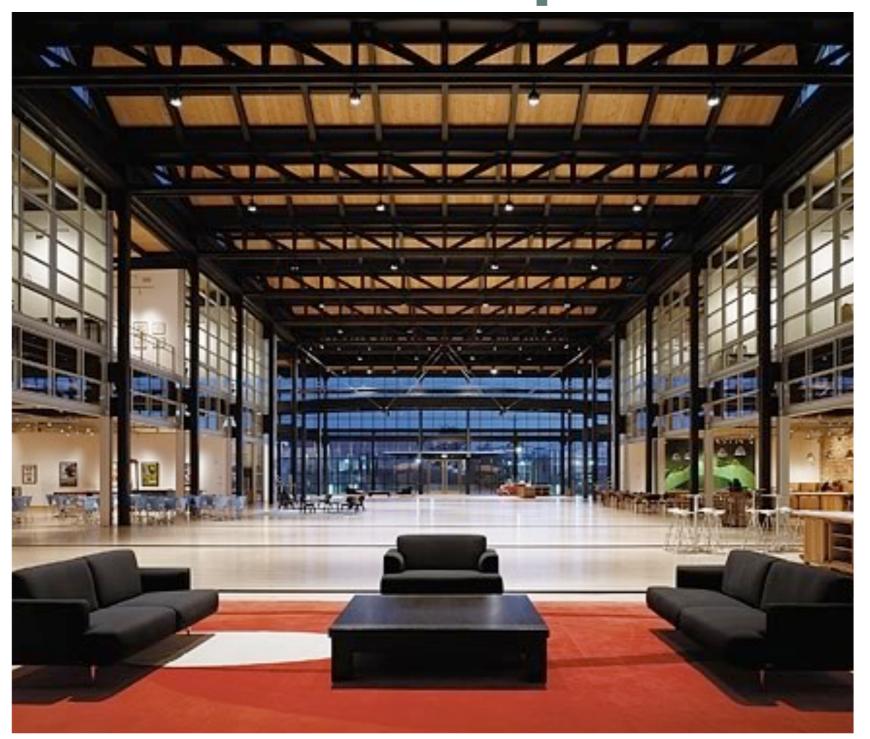


#### The disrepair of Building 20 invited inhabitants to take intellectual risks.

"The edifice is so ugly...that it is impossible not to admire it, if that makes sense; it has 10 times the righteous nerdly swagger of any other building on campus, and at MIT, any building holding that title has a natural constituency." — FRED HAPGOOD

The "Magical Incubator"

#### Pixar Headquarters

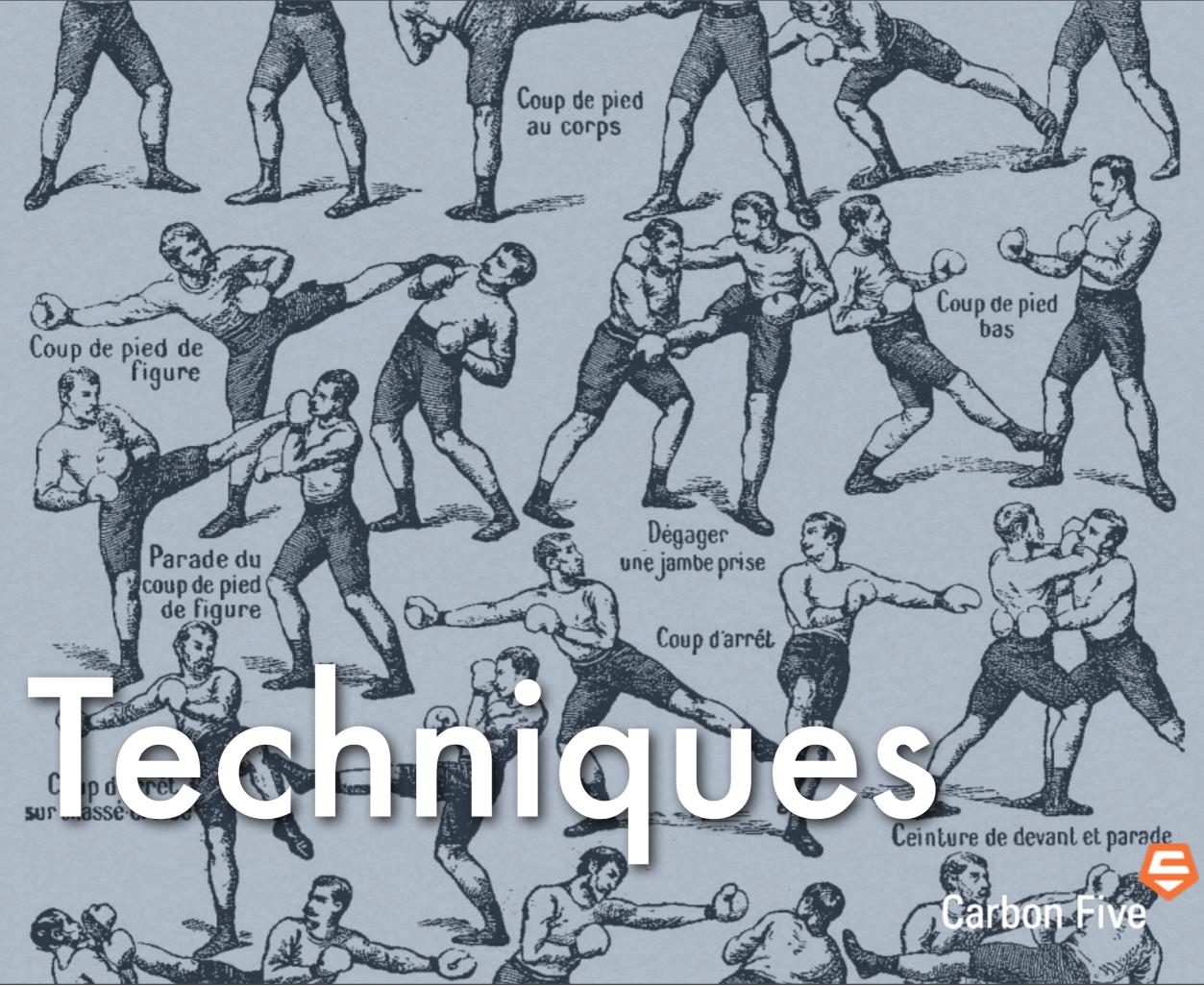


#### The legacy of Steve Jobs



Cadence





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# Sprints as Experiments

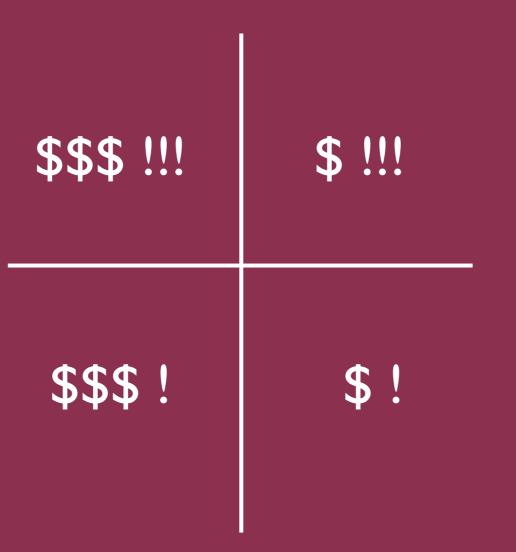


# What is your highest risk, highest reward feature?



#### Costs vs. Benefits

Place your epics or stories as a mechanism for prioritization



## Get your stories straight



#### Deliverable whole

Always try to prioritize using a path to a full deliverable whole.

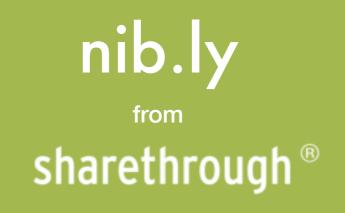
## Just in Time Design



# **Cards**

## Case Studies

#### **BookRenter**<sup>™</sup>





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APRIL MAY

week 1

Week

Glance

at a

#### Monday reflect & define

Tuesday

specify

Wednesday

build & refine

Thursday

build & refine

Friday

customer feedback!

## Flexible Schedule



# Monday



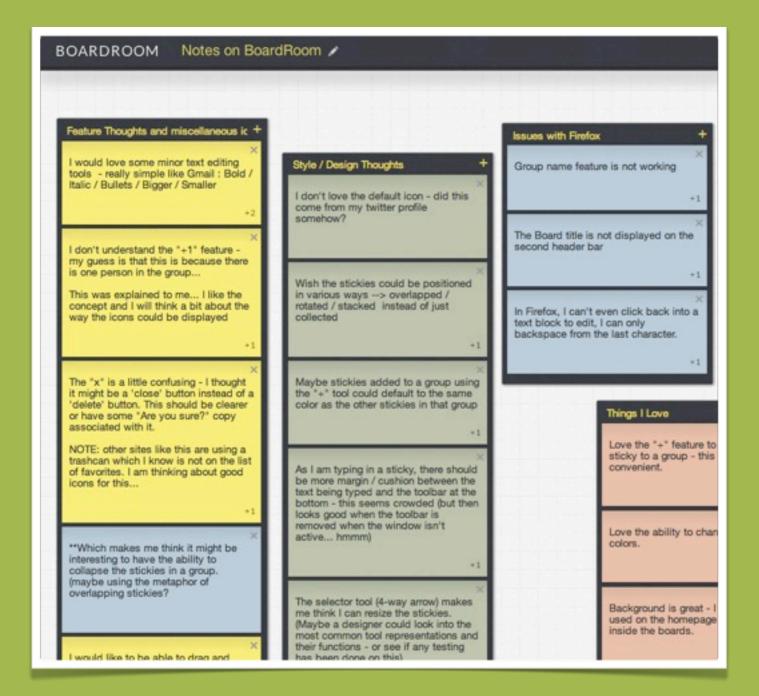
# Charrette!





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#### Capture Customer Feedback



#### Stickies

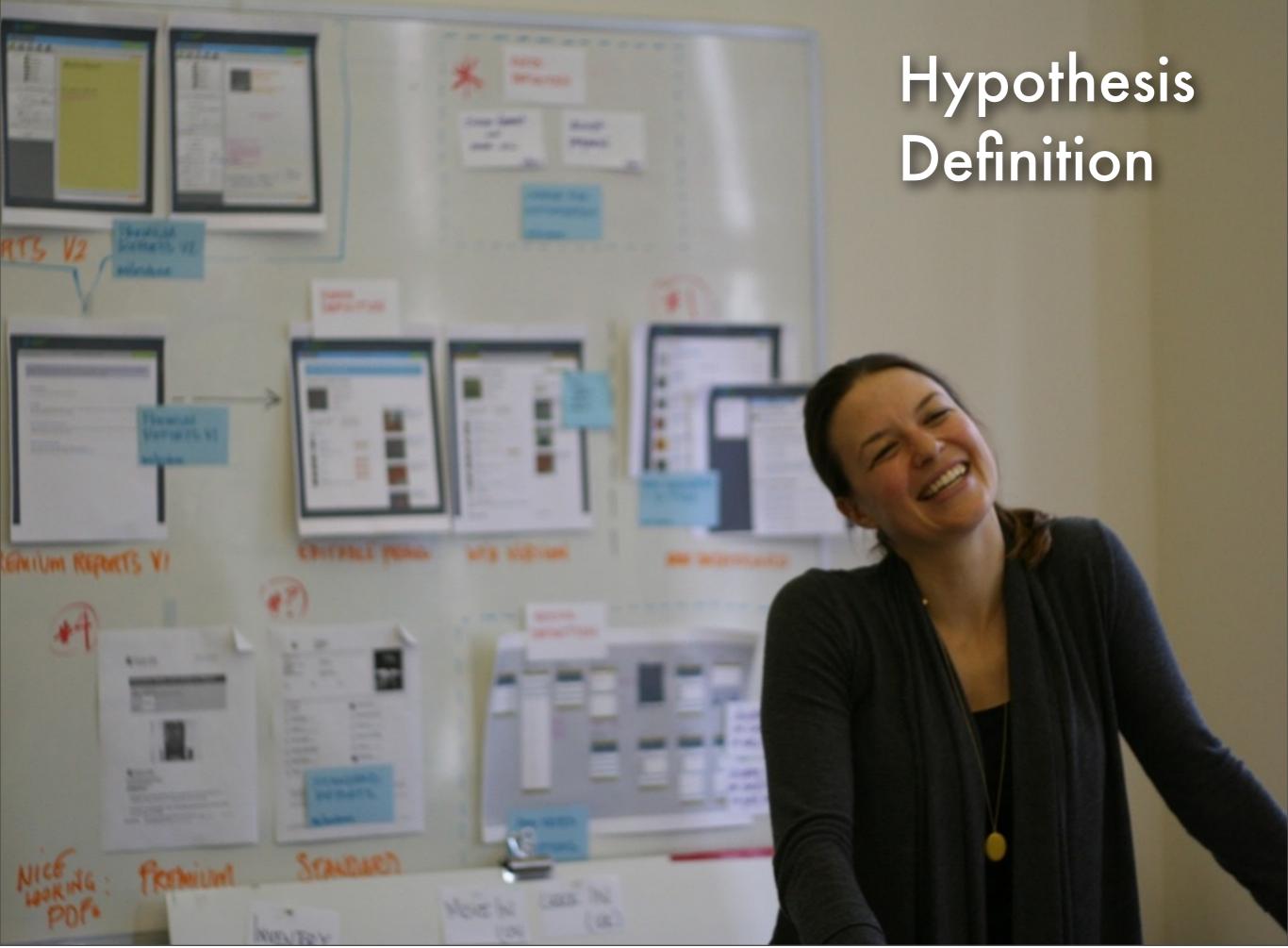
Audio

Video

Notes

#### stickies.io





## Clean Up and Prep

# Tuesday



## The Art of Story Writing



## Story Template

Title (one line describing the story)

Narrative: As a [role] I want [feature] So that [benefit]

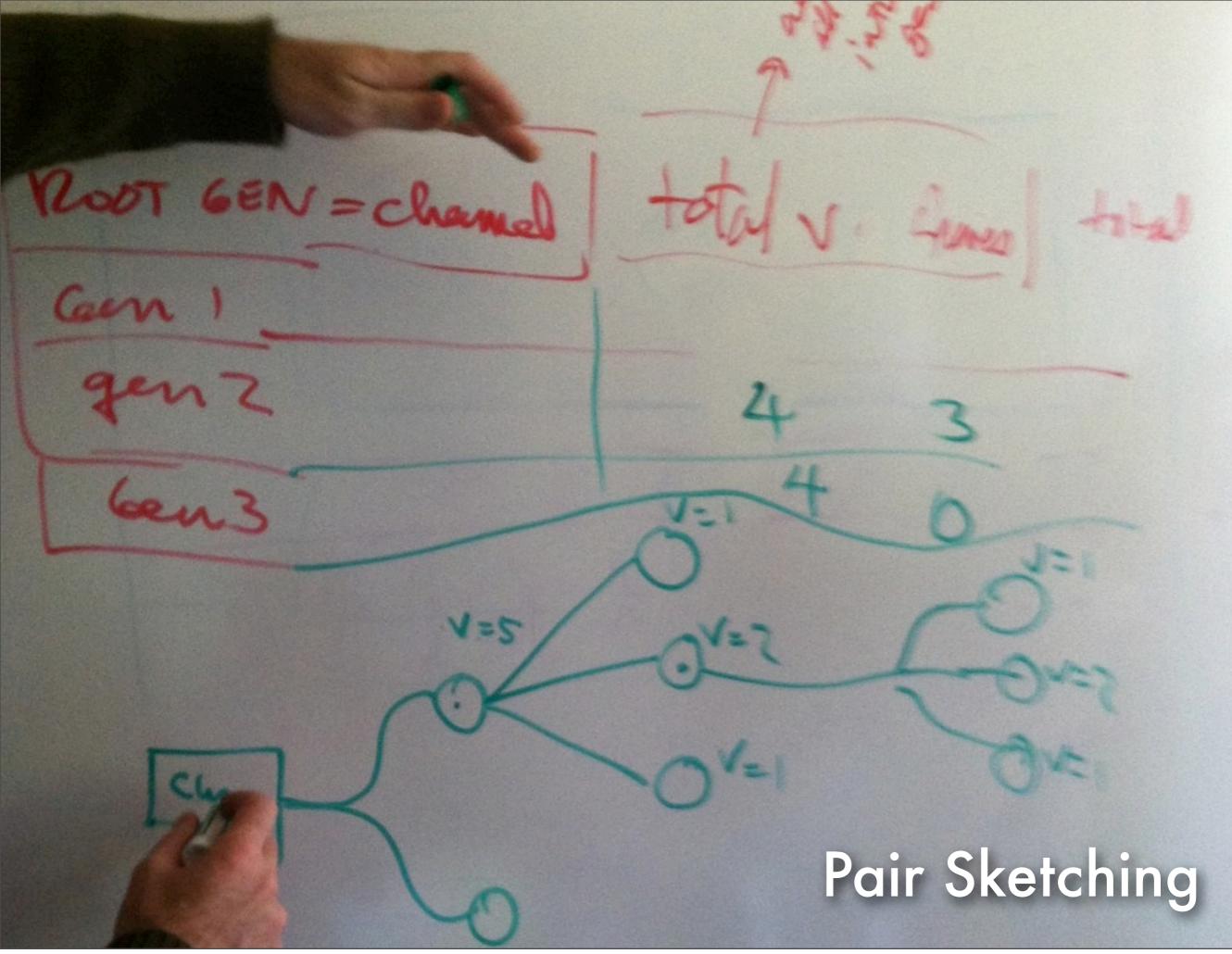
Acceptance Criteria: (presented as Scenarios)

Scenario 1: Title Given [context] And [some more context]... When [event] Then [outcome] And [another outcome]...



## Story Breakdown, Estimation & Prioritization





jdrah

#### Story Mapping http://storymapper.io

DIEN INCLESSING

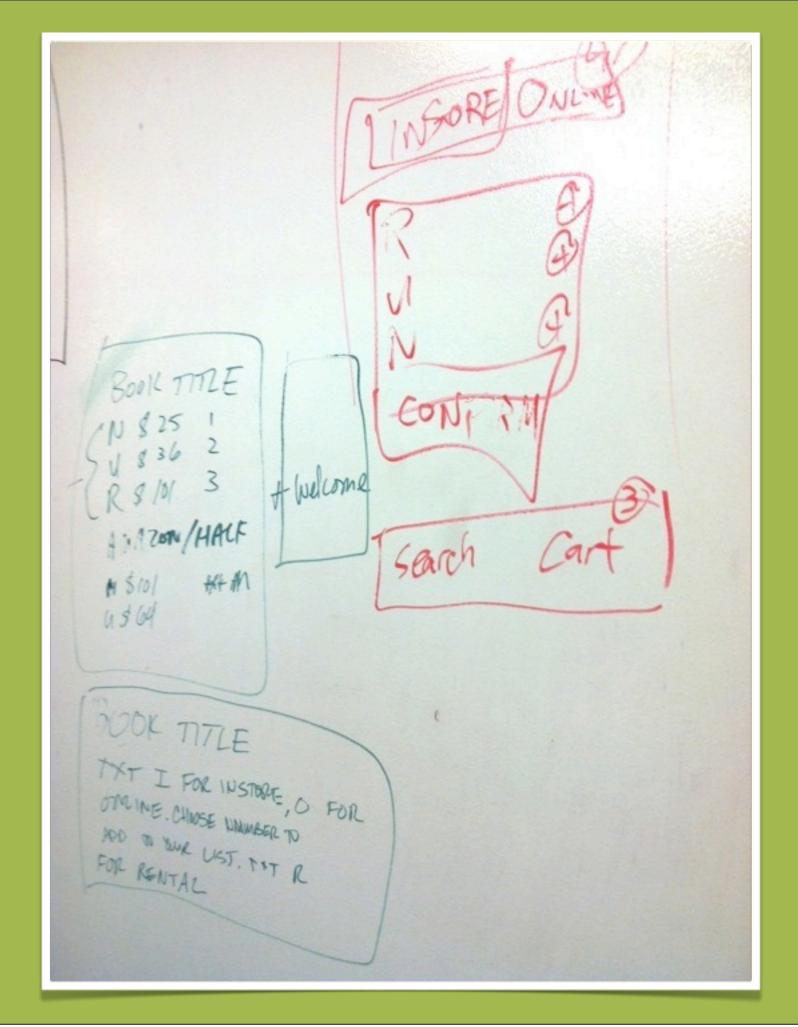
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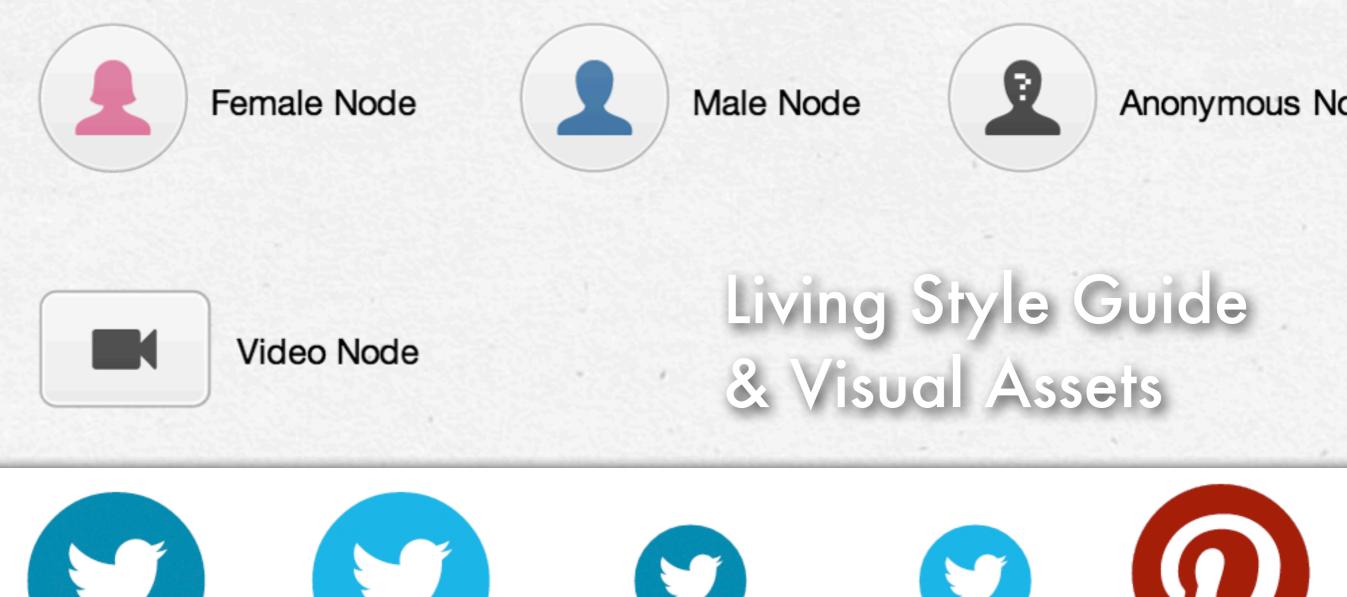
# Wednesday & Thursday

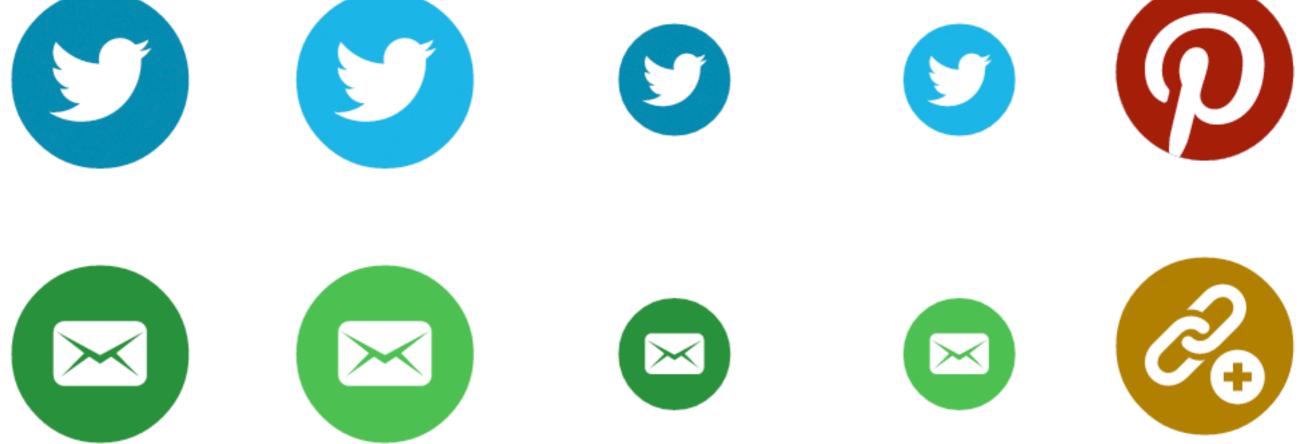


```
497
          };
498
          Plugin.prototype._slide = function(number) {
499
            var $element, currentSlide, direction, duration, next, prefix, slidesControl, timing, transform, value,
500
                _this = this;
501
            $element = $(this.element);
502
            this.data = $.data(this);
503
            if (!this.data.animating 🍇 number !== this.data.current + 1) {
              $.data(this, "animating", true);
504
505
              currentSlide = this.data.current;
506
              if (number > -1) {
507
                number = number - 1;
508
                value = number > currentSlide ? 1 : -1;
509
                direction = number > currentSlide ? -this.options.width : this.options.width;
510
                next = number;
511
              } else {
512
                value = this.data.direction === "next" ? 1 : -1;
                direction = this.data.direction === "next" ? -this.options.width : this.options.width;
513
514
                next = currentSlide + value;
515
              if (next === -1) {
516
517
                next = this.data.total - 1;
518
519
              if (next === this.data.total) {
520
                next = 0;
521
522
              this._setActive(next);
523
              slidesControl = $(".slidesjs-control", $element);
                                                                                                        Feature
524
              if (number > -1) {
525
                slidesControl.children(":not(:eq(" + currentSlide + "))").css({
                                                                                                        Development
526
                  display: "none",
527
                  left: 0,
528
                  zIndex: 0
529
                });
              3
530
              slidesControl.children(":eq(" + next + ")").css({
531
532
                display: "block",
                left: value * this.options.width,
533
534
                zIndex: 10
535
              }):
536
              this.options.callback.start(currentSlide + 1);
              // $.data(this, "pageProgress",0);
537
538
              if (this.data.vendorPrefix) {
539
                prefix = this.data.vendorPrefix;
                transform = prefix + "Transform";
540
541
                duration = prefix + "TransitionDuration";
542
                timing = prefix + "TransitionTimingFunction";
                slidesControl[0].style[transform] = "translateX(" + direction + "px)";
543
544
                slidesControl[0].style[duration] = this.options.effect.slide.speed + "ms";
545
                return slidesControl.on("transitionend webkitTransitionEnd oTransitionEnd otransitionend MSTransitionEnd", function() {
546
                  slidesControl[0].style[transform] = "";
547
                  slidesControl[0].style[duration] = "";
                  slidesControl.children(":eq(" + next + ")").css({
548
549
                    left: 0
550
                  });
551
                  slidesControl.children(":eq(" + currentSlide + ")").css({
552
                    display: "none",
553
                    left: 0,
554
                    zIndex: 0
555
                  });
556
                  $.data(_this, "current", next);
```

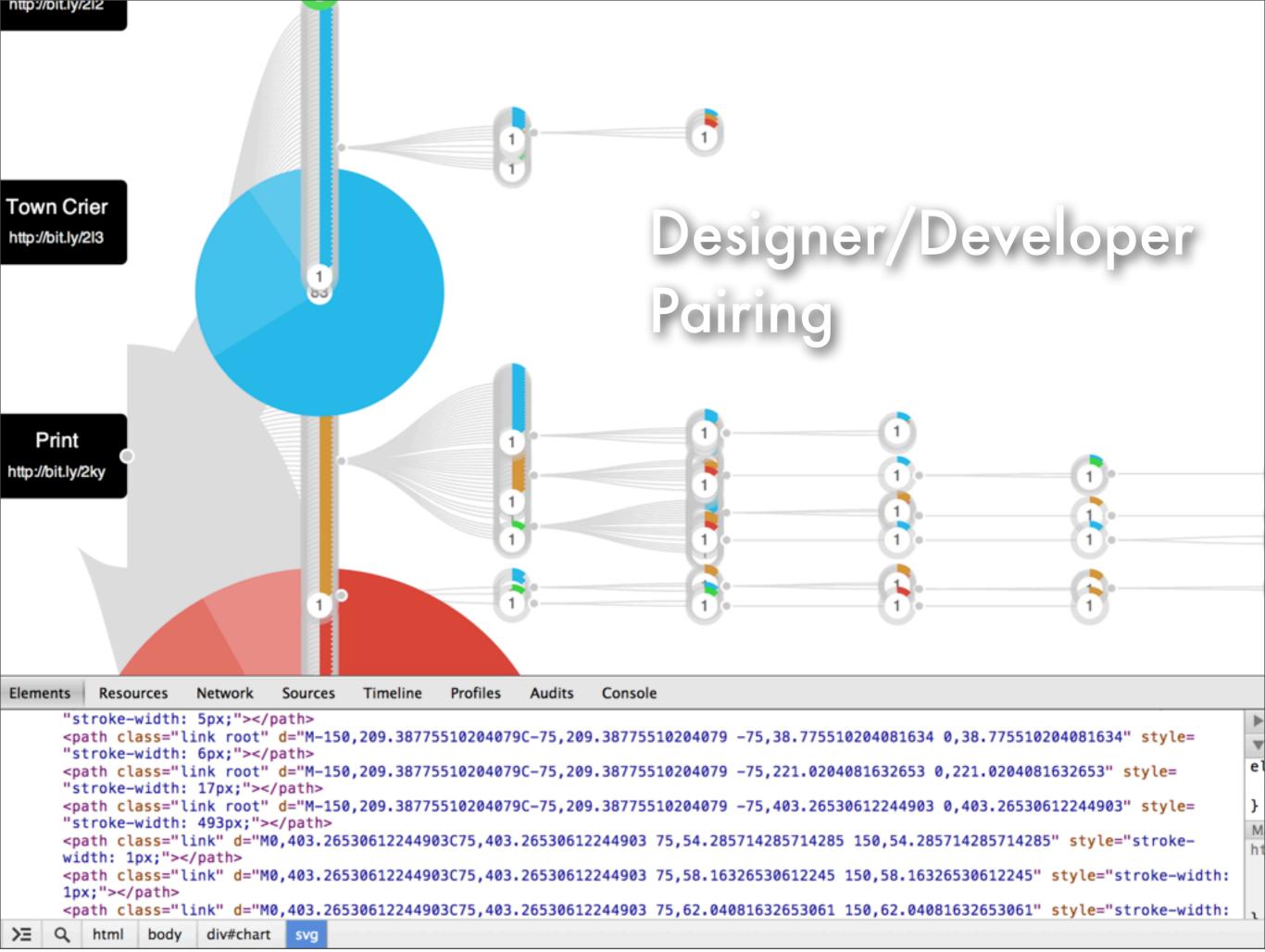


#### Whiteboard Wireframing

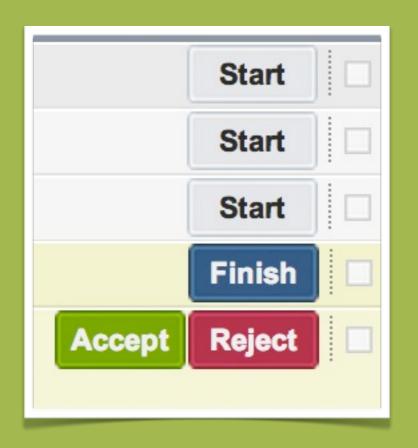




### Designer/Developer Pairing



### Story Acceptance (yay!)





## Ficoly



### **Customer Feedback Prep**

What are you testing?

What methods will you use to test?

Broad or specific?



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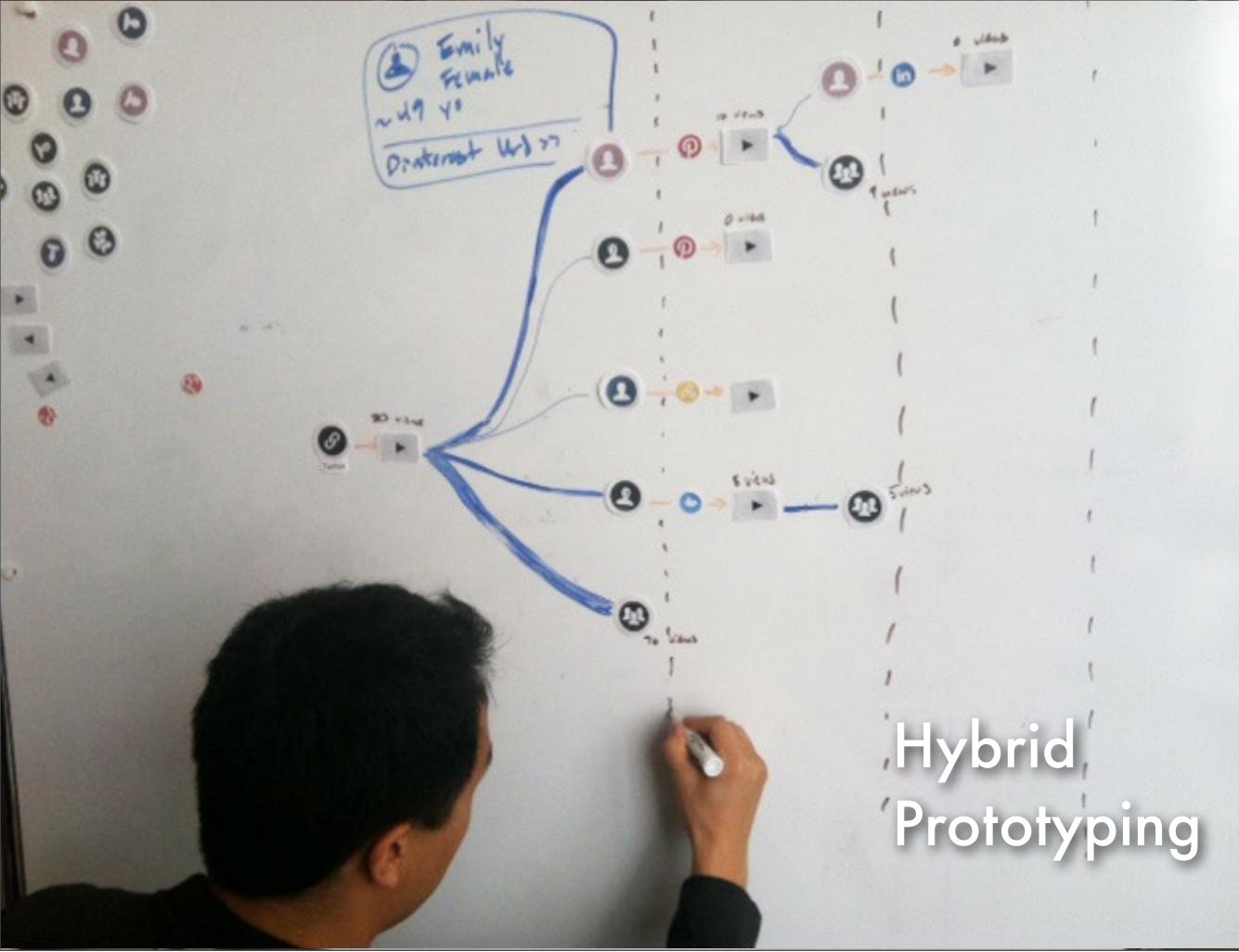
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#### Feedback Session

Harrison & Wood





## Capturing Customer Feedback



# Discipline



## Conflict that arises is critical to innovation.





Conversations story writing, milestone planning, acceptance



Conversations story writing, milestone planning, acceptance

Culture cross-functional teams, design, and dev integration



Conversations story writing, milestone planning, acceptance

Culture cross-functional teams, design, and dev integration

Cadance short term solution-focused product development



## Thanks

## Carbon Five

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